Public Bodies Climate Change Duties Compliance Reporting Financial Year Template 2025/26

PART 2 Governance, Management and Strategy

Governance and management

2a How is climate change governed in the body?

Provide a summary of the roles performed by the body's governance bodies and members in relation to climate change. If any of the body's activities in relation to climate change sit outside its own governance arrangements (in relation to, for example, land use, adaptation, transport, business travel, waste, information and communication technology, procurement or behaviour change), identify these activities and the governance arrangements. Provide a diagram / chart to outline the governance structure within the body.

Climate Change and Sustainability Strategic (CCSG) Group is responsible for the co-ordination and implementation of NHS Golden Jubilee (NHSGJ) Sustainability & Climate Change objectives as part of the Sustainable and Climate Change Strategy for NHS Golden Jubilee and reports to the Finance and Performance Committee. The Non Executive Director lead for Climate Change chairs the group supported by the Director of Transformation, Strategy, Planning and Performance.

Purpose of the group is to promote:
1. A sustainable healthcare environment and the delivery of greener models of healthcare for the benefit of staff, patients and other stakeholders and to plan, promote and undertake practical and organisational initiatives.
2. Greater staff and public involvement in the environment and sustainability of NHSGJ, to act as a point of contact for staff and patients who wish to improve the NHSGJ's environment and develop communication with internal and external organisations; and
3. To advise NHSGJ on developments which have an impact on NHSGJ's external environment and measures to mitigate any impact, and to challenge potentially environmentally harmful proposals.

The CCSG Group is supported by the following five sub groups:

1. Energy and Waste Conservation;
2. Green Healthcare;
3. Sustainable Travel and Transport;
4. Procurement; and
5. Greenspace and Biodiversity.

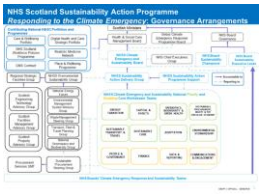
Each group is chaired by a senior member of Staff with expertise and responsibilities within the subject areas. Members of each group are also subject experts with roles and responsibilities within the subject area.



2b How is climate change action managed and embedded in the body?

Provide a summary of how decision-making in relation to climate change action by the body is managed and how responsibility is allocated to the body's senior staff, departmental heads etc. If any such decision-making sits outside the body's own governance arrangements (in relation to, for example, land use, adaptation, transport, business travel, waste, information and communication technology, procurement or behaviour change), identify how this is managed and how responsibility is allocated outside the body. Provide a diagram to show how responsibility is allocated to the body's senior staff, departmental heads etc.

In addition to the above CCSS Group arrangements, NHS Golden Jubilee also has a number of links to the CCSS all of which have climate change and sustainability at their core:
1. Waste Management Group
2. Head of Estates links to all statutatory compliance groups, services safety groups as well as National Advisory Groups (NAGs) and the Scottish Engineering Technical Advisory Group (SETAG)
3. Representation with National Groups within the chart below.



Strategy

2c Does the body have specific climate change mitigation and adaptation objectives in its corporate plan or similar document?

Provide a brief summary of objectives if they exist.

Wording of objective	Name of document	Document Link
Greenhouse gas emissions reductions in line with national targets with particular focus on building energy use, inhaler propellant, transport and travel and nitrous oxide.	Annual Delivery Plan 2025-26- baseline energy and heat reduction positions	Available on request
Adapting to the impacts of climate change, enhancing the resilience of the healthcare assets and services of NHS Boards.	Draft Climate Emergency Strategic Plan	Available on request
The achievement of national waste targets, and local targets for clinical waste, and engagement with local procurement to progress Circular Economy programme within NHS Boards.	Achieving the Balance Clinical Waste Project reporting	Available on request
The decarbonisation of the NHS fleet in line with targets (2025 for cars / light commercial vehicles & 2032 for heavy vehicles at latest) and the implementation of the sustainable travel approach for business travel, commuting and patient and visitor travel, linking to other strategy areas such as greenspace and adaptation.	Draft Climate Emergency Strategic Plan	Available on request
Environmental management, including increasing biodiversity and improving greenspace across the NHS Scotland estate.	Draft Climate Emergency Strategic Plan	Available on request
Reducing the environmental impact of healthcare through adopting the National Green Theatre Programme actions, supporting the implementation of the Quality Prescribing Guides and the adoption of the sustainability in quality improvement approach.	Annual Delivery Plan 2025-26	Available on request
The NHS Gc Climate Change and Sustainability Strategic Group will be developing a workplan for 2026/27 through its sub-group structure and this will form part of the 3 Year Delivery Plan measurement framework overseen through the Board Finance and Performance Committee.	Annual Delivery Plan 2025-26	Available on request
National Green Theatres Programme.	Annual Delivery Plan 2025-26	Available on request

2d Does the body have a climate change plan or strategy?

If yes, provide the name of any such document and details of where a copy of the document may be obtained or accessed.

NHS Golden Jubilee adopts the once for Scotland approach aligning and working to the NHS Scotland Climate Emergency & Sustainability Strategy 2022-2026.

Copy available here: https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/

Draft Climate Emergency Strategic Plan - to be drafted and published in 2026/27.

2e Does the body have any plans or strategies covering the following areas that include climate change?

Provide the name of any such document and the timeframe covered.

Topic area	Name of document	Link	Time period covered	Comments
Adaptation	Climate Change Risk Assessment and Adaptation Plan NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	N/A https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Business travel	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Staff Travel	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Energy efficiency	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Fleet transport	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
ICT	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Renewable energy	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Sustainable/renewable heat	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Waste management	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Water and sewerage	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	
Land Use	NHS Scotland Climate Emergency & Sustainability Strategy Draft climate emergency strategic plan	https://www.gov.scot/publications/nhs-scotland-climate-emergency-sustainability-strategy-2022-2026/documents/	2022-26	

2f What are the body's top 5 priorities for climate change governance, management and strategy for the year ahead?

Provide a brief summary of the body's areas and activities of focus for the year ahead.

1. Finalise and publish NHS Golden Jubilee climate emergency strategic plan.
2. Continue to identify and prioritise capital projects which have the largest green house gas emissions reduction.
3. Develop and progress use of the environmental management system.
4. Review and monitor climate change risk assessment and adaptation plan.
5. Work closely with Procurement in progressing a circular economy.

2g Has the body used the Climate Change Assessment Tool (a) or equivalent tool to self-assess its capability / performance?

If yes, please provide details of the key findings and resultant action taken.

(a) This refers to the tool developed by Resource Efficient Scotland for self-assessing an organisation's capability / performance in relation to climate change.

The Board utilised **NHS Scotland National Sustainability Assessment Tool (NSAT)** to measure performance against 16 category areas. Overall score was 78% - Silver. This demonstrates a significant improvement since 2022/24 where the score was 42% - Bronze.

The assessment has provided the Board with an action plan to continually improve scores within each category.

NSAT is no longer mandatory; however, the Board finds the tool useful to self-assess its capability / performance against Climate Change and will therefore continue to utilise as an internal assessment tool.

Further information

2h Supporting information and best practice

Provide any other relevant supporting information and any examples of best practice by the body in relation to governance, management and strategy.

NHS Golden Jubilee considered drafting and publishing its own Sustainability Strategy; however, in focusing our attention on the much needed work involved in reaching net zero, we have agreed to align our work to the NHS Scotland Climate Emergency & Sustainability Strategy 2022-2026.

Draft climate emergency strategic plan - aligns to the NHS Scotland Climate Emergency & Sustainability Strategy 2022-2026. Over 2026/27, we will firm up objectives and timelines , with reference to any revision of the NHS Scotland Climate Emergency & Sustainability Strategy.